

International Security Foundation OVERVIEW



MISSION

The International Security Foundation protects U.S. interests overseas through education, information sharing and funding the Overseas Security Advisory Council and other security-related organizations.

GOVERNANCE

The ISF is a 501(c)(3) nonprofit organization governed by an independent, volunteer [Board of Directors](#).

16 Voting Members

1 Non-voting Ex-officio Member

4 Non-voting Emeritus Members

7 Decision-making Committees

Executive Committee oversees:

- ◆ Executive Director Evaluation
- ◆ Compensation Reviews

Governance Committee oversees:

- ◆ Board Nominations
- ◆ New Member Orientation
- ◆ Annual Retreat Planning
- ◆ Board Self-Evaluation

Finance Committee oversees:

- ◆ Annual Budget
- ◆ Audit and 990 Review
- ◆ Investments
- ◆ Quarterly Financial Statements Review

Development Committee oversees:

- ◆ Fundraising
- ◆ Dinner Sponsorship Review
- ◆ Annual Communication Plan

Program Committee oversees:

- ◆ Annual budgets for grants to OSAC and non-OSAC grants
- ◆ Grant applications except for Country Chapter grants which are approved by OSAC's Executive Director

Diversity Committee oversees:

- ◆ Organizational internal and external Diversity, Equity and Inclusion goals

Education Committee oversees:

- ◆ Forums and training creation and convening
- ◆ Quality improvement of security education to engage students

FUNDING TRANSPARENCY

In 2019, the ISF Board of Directors sought greater transparency in the decision-making process for funding decisions and voted to move to a more traditional foundation grant application structure. This creates enhanced transparency to how the ISF funds OSAC programs and other security-related organizations and ensures much broader oversight of how donations are used.

OPERATIONS

ISF Staff

1 Full time Executive Director

1 Part time Director of Communications

1 Part time Director of Development

1 Part time Accounting Manager

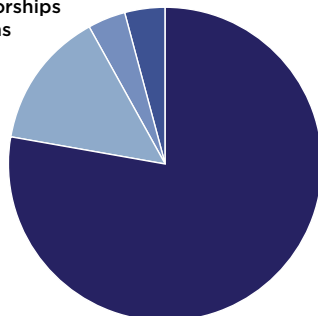
◆ FTE = 2.5

◆ All staff works remotely.

◆ Annual audit by UHY LLC Certified Public Accountants

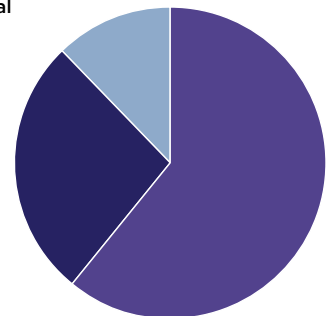
ISF SOURCES OF REVENUE

- 78% Annual Dinner Sponsorships & Ticket Sales
- 14% Common Interest Committee & Country Chapter Sponsorships
- 4% Membership/Donations
- 4% Investments/Interest



ISF EXPENDITURES

- 61% OSAC Program Support
- 27% Fundraising & Gala
- 12% Management & General





**\$6 MILLION+
RAISED SINCE 2011**



**300+ OSAC
PROGRAMS FUNDED**



**575+ DONATING
ORGANIZATIONS**



**\$3.5 MILLION+ IN
DIRECT SUPPORT TO
OSAC SINCE 2011**

HOW ISF SUPPORTS OSAC

- ◆ Assists **Common Interest Committees** and **Country Chapters** with fundraising through special sponsorship programs
- ◆ Provides financial support through grant program
- ◆ Signs all event contracts on behalf of OSAC (venue, catering, etc.)
- ◆ Provides financial support for Council activities through voluntary Council dues program

PROCESS FOR OSAC GRANTS

Common Interest Committee (CIC)

The OSAC Program Manager applies for a grant on behalf of the CIC. The grant is reviewed and approved/denied by the ISF Program Committee. CICs should first fundraise for their event before seeking an ISF grant.

Country Chapter (CC)

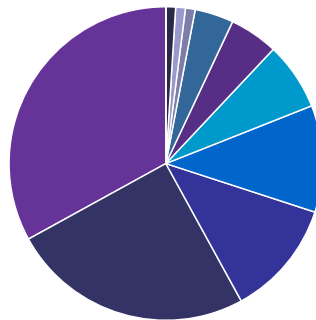
The ISF Board of Directors approves an annual budget for OSAC Country Chapter grants from which the OSAC Executive Director approves individual grant requests from Country Chapters. Country Chapters should first seek representational funds and fundraise for their event before seeking an ISF grant.

Special Project Grant

OSAC Leadership applies for a Special Project Grant, which requires OSAC Executive Board approval prior to submission. The grant is reviewed and approved/denied by the ISF Program Committee. Examples of Special Project Grants would be topical forums, ASIS Reception, ASIS Exhibit Booth, Consultant Services, Major Events, Annual Briefing, etc.

GRANTS TO OSAC BY CATEGORY:

- 33% Regional Committees
- 25% Sector Committees
- 12% Country Chapters
- 11% Special Projects
- 7% Topical Forums
- 5% OSAC Council
- 4% OSAC NGO's
- 1% Awards
- 1% Annual Briefing
- 1% Special Interest Committees
- 0% Honor & Memorial Gifts
- 0% Major Events



ISF BUDGET-SETTING PROCESS FOR OSAC GRANTS:

In December, the ISF and OSAC Executive Directors review the past year grant activity and discuss upcoming program support needs for Country Chapters, Common Interest Committees and Special Projects. The ISF Executive Director shares this information with the ISF Board of Directors to help finalize the ISF operating budget.

- ◆ 90% of the ISF grant budget is allocated to OSAC
- ◆ 10% of ISF grant budget is allocated to non-OSAC nonprofits

ISF NON-OSAC GRANTS

Criteria

- ◆ International focus that supports/performs work for the safety and security of American companies and personnel operating overseas
- ◆ Must have 501(c)(3) status
- ◆ Maximum annual budget of \$1 million
- ◆ One grant/year

Ineligible Types of Support

- ◆ Fundraising events (galas, walk-a-thons)
- ◆ Projects that seek to influence legislation, election campaigns, policies, permitting or regulations, directly or indirectly
- ◆ Endowments

ISF ENDOWMENT

- ◆ Established in 2019
- ◆ Goal \$2,500,000 (Equals 3 years of scaled down operating costs)
- ◆ Funded only by annual surpluses (no direct fundraising for the endowment)
- ◆ Corpus protected by board policy